

The United States has been in the forefront of refugee protection around the world. We will continue to play this important role in the years to come.

Announcement of Nomination for 11 Sub-Cabinet Posts

March 2, 1993

The President announced today his intention to nominate a total of 11 officials for senior sub-Cabinet jobs at the Department of State, the Environmental Protection Agency, and the Department of Education.

"This group of nominations continues the process of filling our Government with top-flight public servants," said the President. "I am proud that they have agreed to join my administration."

The individuals named today are:

State Department

Patrick Kennedy, Assistant Secretary for Administration

Elinor Constable, Assistant Secretary for International Environmental and Scientific Affairs

Alexander Watson, Assistant Secretary for Inter-American Affairs

John Shattuck, Assistant Secretary for Human Rights and Humanitarian Affairs

Mary Ryan, Assistant Secretary for Consular Affairs

Wendy Sherman, Assistant Secretary for Legislative Affairs

Environmental Protection Agency

Robert Sussman, Deputy Administrator

Bailus Walker, Jr., Assistant Administrator for the Office of Research and Development

Steve Herman, Assistant Administrator for Enforcement

David Gardiner, Assistant Administrator for Policy Planning and Evaluation

Education Department

Kay Casstevens, Assistant Secretary for Legislation and Congressional Affairs

NOTE: Biographies of the nominees were attached to the press release. Departmental appointments

which were attached to this announcement are listed in the Digest.

Exchange With Reporters Prior to a Meeting With Democratic Congressional Leaders

March 3, 1993

Texas Senatorial Campaign

Q. When are you going to Texas to campaign for Mr. Krueger?

The President. I don't know. I want to go. I haven't been invited yet. I imagine I'll get——

The Vice President. I'm going next week, aren't I?

The President. You're going——

The Vice President. I'll be there next week, Carl [Carl Leubsdorf, Dallas Morning News]. You didn't ask, but that's the answer.

Senator Krueger. Don't insult the Vice President, Carl.

Q. Will you?

The Vice President. Next week.

Bosnia

Q. [Inaudible]—situation on the Bosnian airlift? Is it on or off?

The President. No, it's——

Q. [Inaudible]—Aspin off the reservation?

The President. No, we're continuing the airlift plan. This phase of it's going forward just as planned. And it's under continuous review, but we're going forward with the phase just as——

Q. There's no pause at all in relief efforts, in flying it in?

The President. We're going forward with the phase as we had planned. As you know, for obvious reasons we don't want to discuss specifically when we're doing what. But the initial phase of the airlift is going forward just as——

Q. Why did Secretary Aspin indicate that——

The President. I don't know exactly what he said. I haven't had a chance to talk to him about it.

Q. He said it was symbolic.

Q. Was there ever a time when it was going to be off?

The Vice President. No, no. What he meant by that was that it accomplished not only the result of getting the relief but also getting the convoys a little freer access. That's what he meant by——

Q. And has it done that?

The Vice President. Yes, it has.

NOTE: The exchange began at 9:45 a.m. in the Oval Office at the White House. A tape was not available for verification of the content of these remarks.

Remarks Announcing the Initiative To Streamline Government

March 3, 1993

Ladies and gentlemen, I think you all know we are here to announce a terribly important initiative in this administration to bring about greater efficiency and lower cost of Government.

I want to begin by saying that we intend for this to be a bipartisan and a citizen Government effort. And I'm delighted by the concerned Members of Congress who are here today with the Vice President and me, people who have already worked on this issue. I'd like to begin just by acknowledging the presence here of Senators Glenn and Levin, Senator Cohen, Senator Dorgan, Senator Lieberman, Senator Roth, and Senator Krueger; and in the House, Congressman Conyers, Congressman Clinger, Congressman Gordon, Congressman Laughlin, and Congresswoman Pryce and Congresswoman Slaughter. All of them have manifested an interest in the issues we are here to discuss today.

I also want to especially thank the distinguished comptroller of the State of Texas, John Sharp, who's to my right here, for the work that he did with us to put this project together and for coming all the way from Texas to be with us and with his Senator.

Today I am taking what I hope and believe will be a historic step in reforming the Federal Government by announcing the formation of a national performance review. Our goal is to make the entire Federal Government both less expensive and more efficient,

and to change the culture of our national bureaucracy away from complacency and entitlement toward initiative and empowerment. We intend to redesign, to reinvent, to reinvigorate the entire National Government.

Working under the direction of the Vice President for the next 6 months, we'll conduct an intensive national review of every single Government agency and service. We'll enlist citizens and Government workers and leaders from the private sector in a search not only for ways to cut wasteful spending but also for ways to improve services to our citizens and to make our Government work better.

I'll ask every member of our Cabinet to assign their best people to this project, managers, auditors, and frontline workers as well. And to put the "M" back in the OMB, I've asked Phil Lader, who is to my far left, the new Deputy Director for Management at OMB and a person who has spent his life solving difficult and challenging management and people problems, to take the lead in making our Government work better, not only during this 6-month period but permanently for as long as I am President.

We will turn first to Federal employees for help. They know better than anyone else how to do their jobs if someone will simply ask them and reward them for wanting to do it better. We'll ask the public to help us improve services and cut waste by calling an 800 number or by writing to the Vice President, because no one deserves a bigger say in the services Government provides than Government's customers, the American people. We'll look for ways to streamline our own organizations to reduce unnecessary layers and to improve services to the better uses of technology by giving managers more flexibility and by giving frontline workers more decisionmaking power. Just as we're trying to do that in the White House, we will try to do that throughout the National Government.

When I was the Governor of Arkansas, our State became the first in the Nation to institute a governmentwide total quality management program. And I can tell you, it works. It isn't easy. It isn't quick. It can make a huge